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The Portuguese High Speed Rail Project

Norway, 17th November 2009







Definition of the Project

Main issues:

- Why did Portugal consider high speed rail?
- 2. How should the **State develop and coordinate the project**?
- 3. Which should be the **network shape** and which **cities** should be served?
- 4. Which should be the **travel time** and therefore the **design speed** in each axis?
- 5. For which **type of traffic** should the lines be designed? (passenger or mixed)
- 6. How should the **articulation with the conventional rail** network be made? (different gauge)
- 7. How should the **articulation with other transport modes** be made? (airports, ports and road)
- 8. What should be the **business model** for the project?





1. Why did Portugal consider high speed rail?





Sustainable Mobility – improve the competiveness of the rail transport while **reducing sinistrality**, **emissions** and the country's **dependence of oil based energy**



Release of capacity in the conventional rail network – improving suburban, regional and freight rail services



Increase the competitiveness of the port, airport and logistics systems – improving their articulation and making their area of influence broader



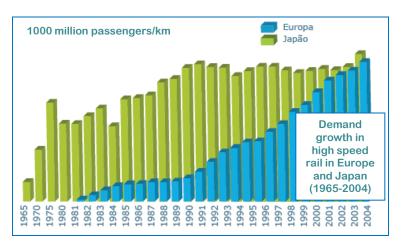
Structuring the European Atlantic south-west front – bonding the region and contributing to its **competitiveness**

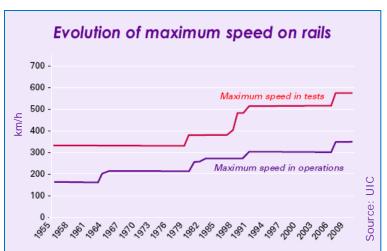


Integration of the national rail network in the Trans-European Rail Network – assuring the interoperability both in the passenger and freight transport

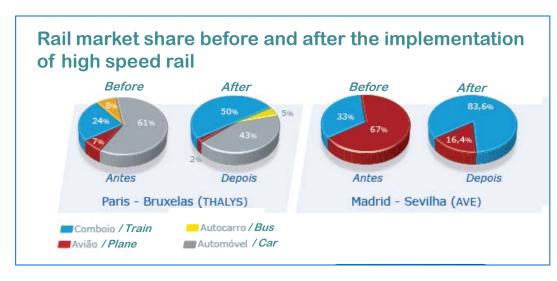


High Speed Rail has proven to be a social and commercial success





High levels of demand are increasing the rail market share

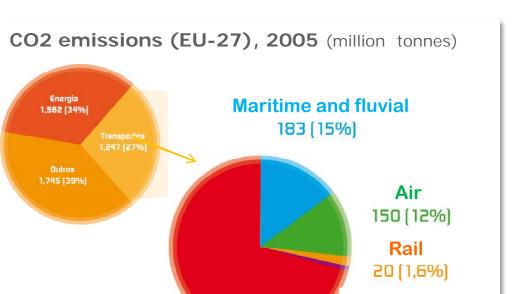


The maximum speed of the rail lines has been increasing, improving the high speed rail competitiveness regarding other transport modes

Fonte: Comissão Europeia 2007

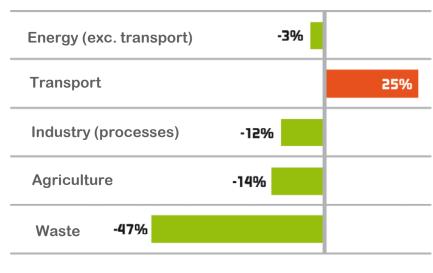
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Road 869 (72%)





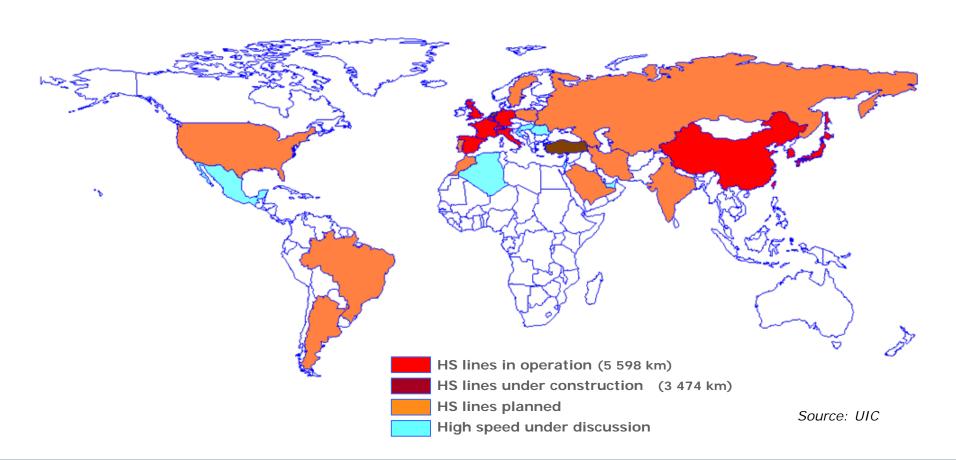
Fonte: EEA 2007

Other (pipelines)

10 (0,8%)



High speed rail in the world – a common approach



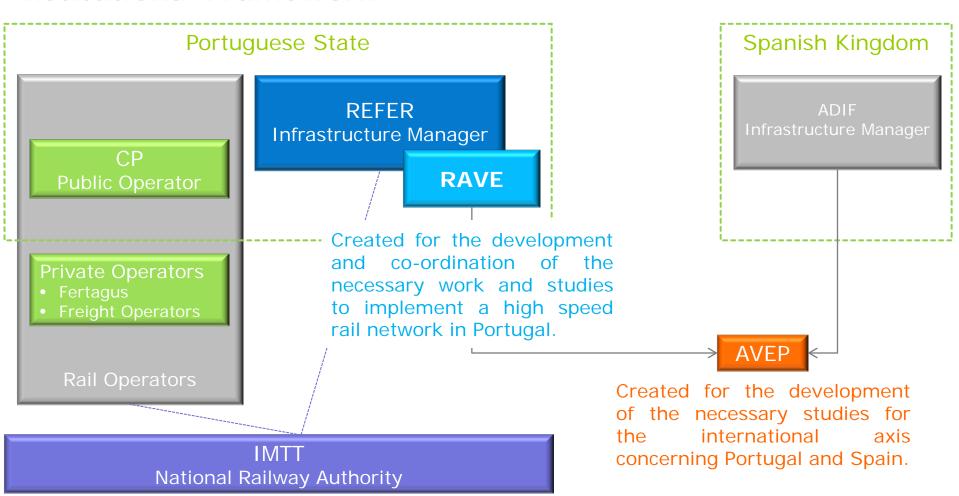


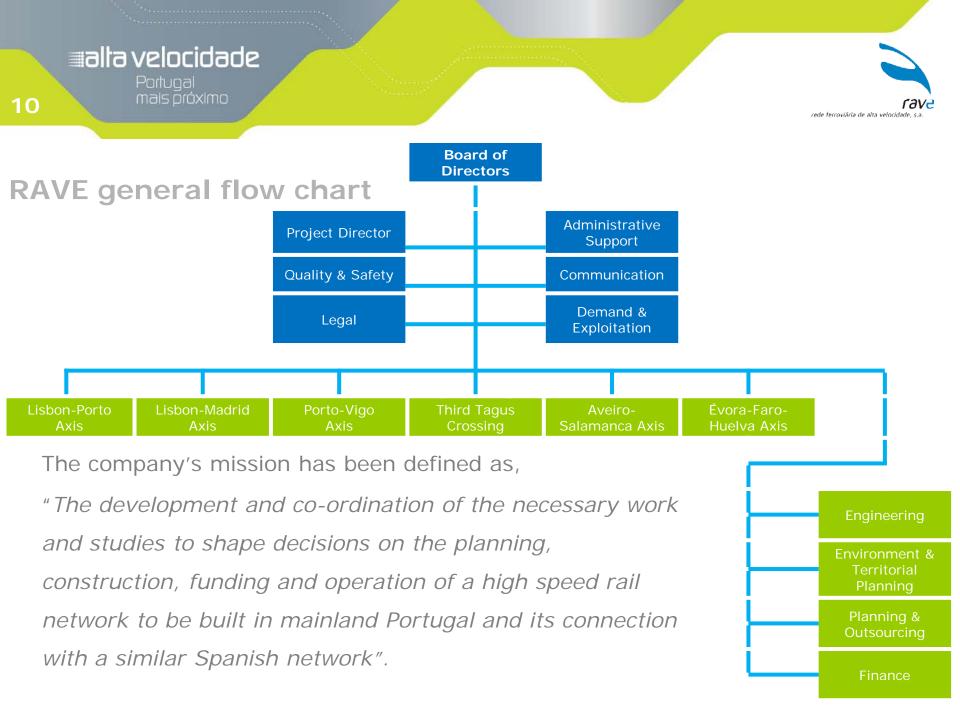


2. How should the State develop and coordinate the project?



Institutional Framework









3. Which should be the network shape and which cities should be served?

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Portuguese HSR Network

Five main axes:

- Lisbon Madrid (2013)
- o Porto Vigo (2013)
- Lisbon Porto (2015)
- o Aveiro Salamanca
- o Évora Faro Huelva

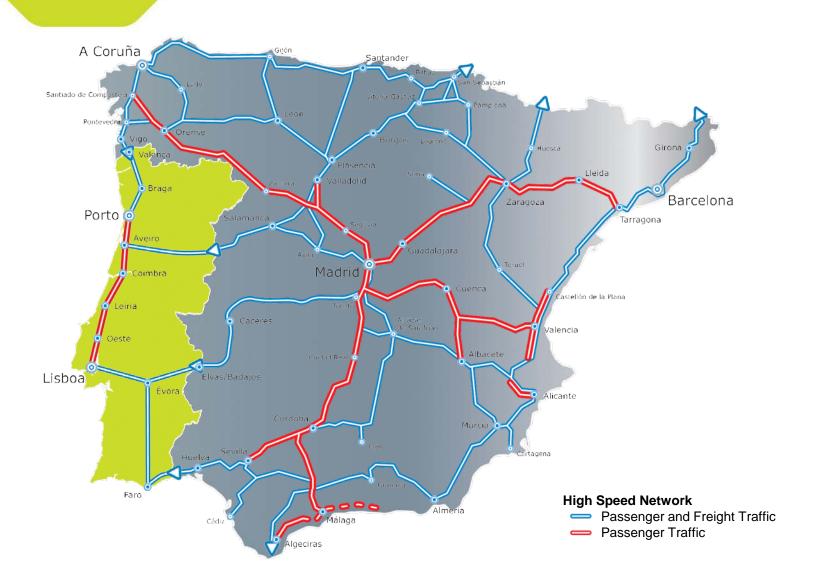
Part of the **Trans-European Network for Transport** (TENT)





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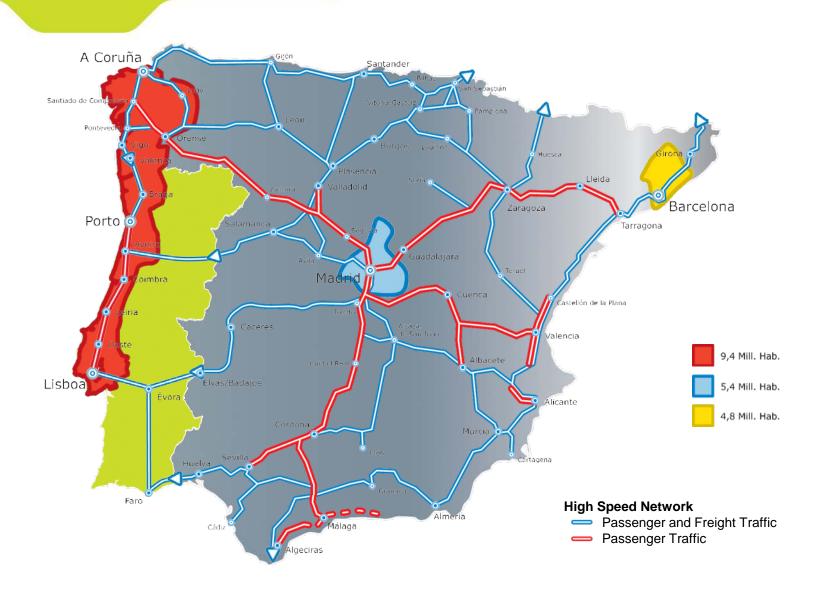




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European High Speed Rail network







4. Which should be the travel time and therefore the design speed in each axis?

5. For which type of traffic should the lines be

designed? (passenger or mixed)

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Concepts for the priority links

Porto-Vigo Axis

Lenght: **125 km** (100 km in Portugal)

Travel time: $1h00m \rightarrow max \text{ speed } 250 \text{ km/h}$

Passenger and Freight Traffic

Investment: € 1,8 billion

Lisboa-Porto Axis

Lenght: 290 km

Travel time: $1h15m \rightarrow max \text{ speed } 300 \text{ km/h}$

Passenger Traffic

Investment: € 4,5 billion

Lisboa-Madrid Axis

Lenght: **640 km** (206 km in Portugal)

Travel time: $2h45m \rightarrow max \text{ speed } 350 \text{ km/h}$

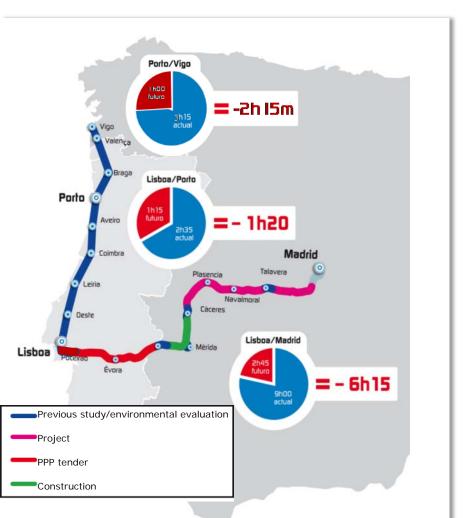
Passenger and Freight Traffic

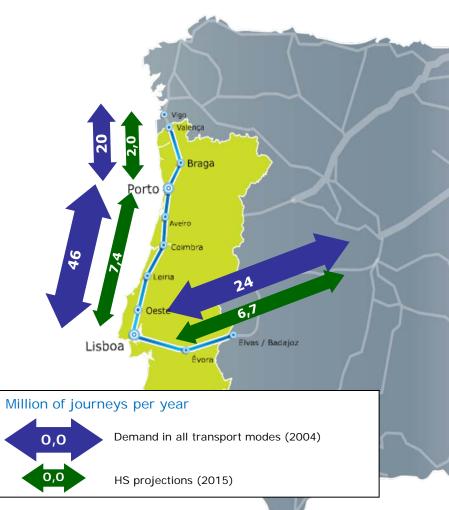
Investment: € 1,8 billion





Travel Time and Demand









6. How should the articulation with the conventional rail network be made? (different gauge)

7. How should the articulation with other transport

modes be made? (airports, ports and road)



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Madrid o

Salamanca

Elvas / Badajoz

Huelva

Articulation with the conventional network

An effort was made to **articulate** the high speed and the conventional rail network:

- through shared stations allowing easy connection and tranfer between services
- through automatic track gauge changeovers
 allowing the circulation of high speed and conventional trains in both networks

- Automatic track gauge changeovers
- High speed and conventional rail stations

Porto

Oeste

Lisboa

Aveiro

Coimbra

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Articulation with other transport modes

An effort was made to **articulate** the **port**, **airport** and **logistics systems** through the transport network:

- Conventional Railway Network
- Main Ports
- Main Airports
- National Logistics Platforms Network

HSR as the Backbone of the Future Portuguese Transport Network







8. What should be the business model for the project?

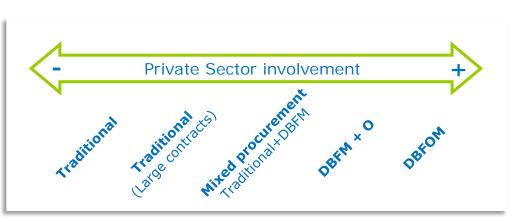




Main issues to develop the Business Model

What should be the role of both Public and Private Entities?

Traditional Procurement vs
Public Private Partnership



How should the breakdown of the value chain be made?

Horizontal segmentation and Vertical segmentation

how should the project be divided into parcels?

what specialities should each parcel contain?





Business Model Selected: Infrastructure

Capacity Allocation and Railway Traffic Management (State/REFER)

Signalling / Telecommunications (PPP6)

Substructure / Superstructure (PPP1) Substructure /
Superstructure
(PPP2)

Substructure / Superstructure (PPP3)

Substructure / Superstructure (PPP4)

Substructure / Superstructure (PPP5)

- Dimension of the investment
- Technological risk
- Assure high level of competition
- Horizontal and vertical interface risks

- National & International experience
- Lifecycle / Useful Life
- Level of national incorporation
- Keep the strategic role within the State





Business Model Selected: Infrastructure

(75%)

(25%)

(+-2%)

Porto @

Deste

Lisboa

Walença

Braga

Évora

PPP Substructure / Superstructure

Scope: Design, Built, Finance and Maintain

Concession Period: 40 years

Payment Mechanism: Availability

Maintenance

Demand

PPP Signaling / Telecommunication

Scope: Design, Supply, Installation and Maintain

Concession Period: 20 years

Elvas / Badajoz

Payment Mechanism: Availability



PPP4 Pombal-Porto 2009/2010

PPP3 Lisbon-Pombal 2009/2010

PPP2 Lisbon-Poceirão / € 1.93 Billion PPP Tender Launched on March 30 Bids Delivered on August 31 PPP6
Signaling / Telecommunication 2009

PPP1 Poceirão-Caia / € 1.34 Billion PPP Tender Launched on June 2 Bids Delivered on October 2 BAFO on June 1

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Risk Allocation

Principles for risk allocation:

1st Minimization

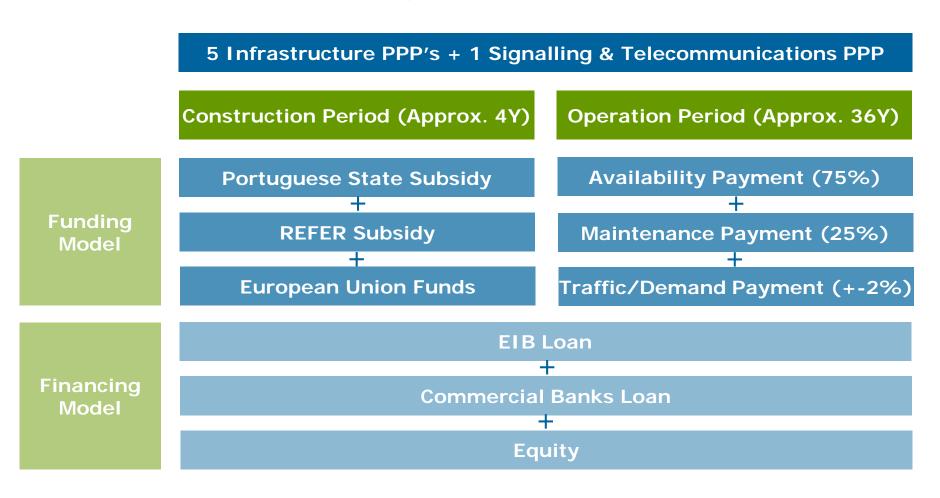
2nd Efficient Allocation

	Public	Private
Political		
Planning		
Financing		
Design / Project		
Expropriation		
Construction		
Environmental		
Archaeological		
Maintenance		
Availability		
Safety		
Traffic		
Force Major		

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Financial Model for the Portuguese HSL Project



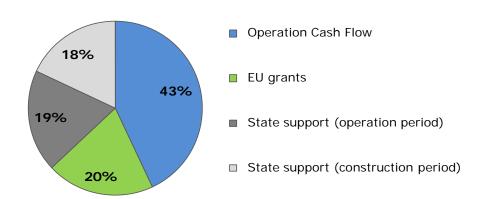




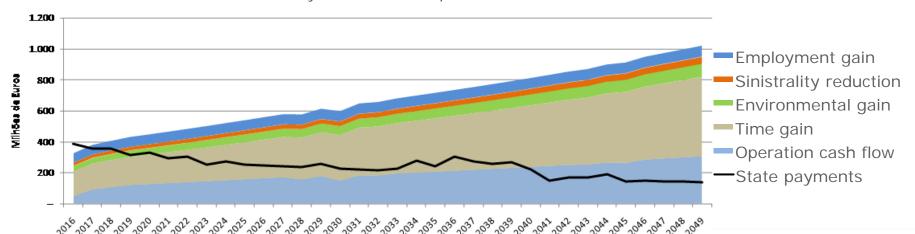
Investment Coverage

Investment Coverage

(on the Portuguese State net financial effort perspective)



State payments to the Concessionaires **vs** Revenues and Economical Benefits Availability Period / constant prices 2008







Technical Requirements

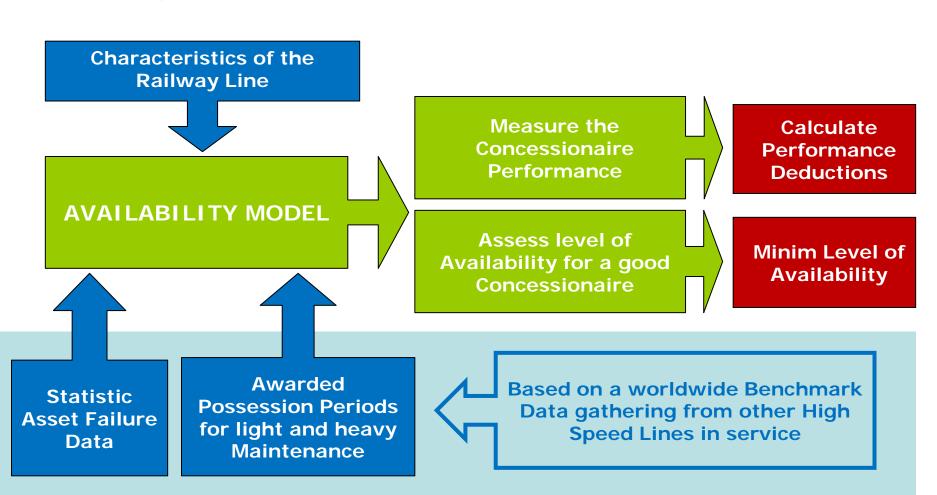
- Focus on operational goals
- High-level requirements:
 - Railway Services
 - Journey Time
 - Comfort
 - Availability
 - Safety

- Crossing Points
- Layout
- Interoperability
- Timetable
- Interface w/ Third Parties
- Bidders are free to optimize and innovate in areas that do not compromise the strategic goals of the project

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Availability Model - Development & Use





Payments due to the Concessionaire during the Availability Period

RC_t - Availability Payment in year t

$$RC_t = PD_t - D_t + CT_t$$

PD_t - Performance Payment

D_t - Performance Deductions

CT_t - Traffic Payment

$$D_t = D_d + C_d$$

D_d - Deductions due to non-availability of the Concession (to manage asset failure and possessions that restrict train operations)

D_d are calculated with an **AVAILABILITY MODEL**

 $\mathbf{C_d}$ - Deductions due to poor asset condition (to manage asset deterioration and loss of function that does not restrict train operations)

C_d are calculated based on set of rules and asset condition standards

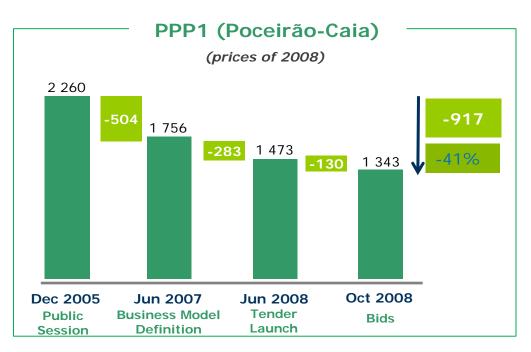
The **Availability Model** is based on the **Level of Functionality** and is designed to provide incentive to a good infrastructure management.

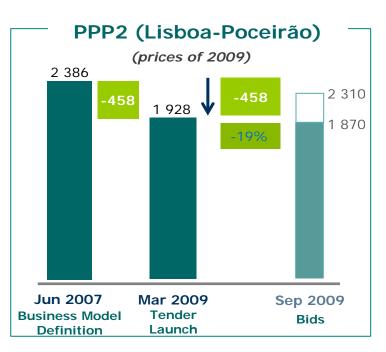




Optimisation of the cost of the project

Evolution of the Construction Investment (M€)









The importance of communication



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03. A EXPERIÊNCIA

The importance of communication

Early phase of the project

 Demystify misconceptions about high speed and the future project – a good information campaign for the general public and specific actors may prevent delays and obstacles

Selection of information

 Give away the strictly necessary information on the project – too much information may lead to confusion and subsequent delays and obstacles

Local communication

 Contacts with the local administration and main local actors, to gather information and present the project locally, getting people involved



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Thank you for your attention

Carlos Fernandes www.rave.pt



